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## IV Semester M.B.A. (Day and Eve) Degree Examination, September/October- 2022 MANAGEMENT

# Resource Optimization and Project Risk Management (CBCS Scheme 2019-20)

Paper: 4.6.1

Time: 3 Hours

Maximum Marks: 70

#### **SECTION-A**

Answer any five questions, each carries 5 marks.

 $(5 \times 5 = 25)$ 

- 1. What are the factors influencing the utilization of resources?
- 2. State the difference between Resource levelling and resource smoothing.
- 3. How would you define Risk Management Process?
- 4. What are the benefits of Resource optimization?
- 5. Use the graphical method to solve the following LP problem.

Maximise  $Z=5X_1+2X_2$ 

Subject to the constraints

- i)  $X_1 + 4X_2$
- ii)  $3X_1 + 8X_2$
- iii)  $10X_1 + 7X_2$  Where  $X_1, X_2$
- 6. Mention the different types of risk in contingency planning.
- 7. What is risk response control and state its functions?

#### **SECTION-B**

Answer any three questions, each carries 10 marks.

 $(3\times10=30)$ 

- 8. What is a subsystem of the project management system and brief about the ten Subsystems of it?
- 9. Listed in the Table are the activities and sequencing necessary for a maintenance job on the heat exchanges in a refinery.

[P.T.O.



Activity	Description	Predecessor Activity
A	Dismantle pipe connections	-
В	Dismantle heater, closure and floating Front	A
C	Remove Tube handle	В
D	Clean bolts	В
E	Clean heater and floating head Front	В
F	Clean tube Bundle	C
G	Clean shell	C
Н	Replace Tube Bundle	F,G
I	Prepare shell pressure test	D,E,H
J	Prepare tube Pressure Test and reassemble	I

Draw a network diagram of activities for the project.

- 10. What is Quality function Deployment in project Management and briefly discuss the steps of QFD as per industry standard.
- 11. What are the different methodologies in Risk management process?

### **SECTION-C**

### **Compulsory Questions**

 $(1 \times 15 = 15)$ 

12. A Manager of oil company has to decide on the optimal mix of two possible blending process of which the inputs and outputs per productions follows

Process	Input Crude A	Input Crude B	Output Gasoline X	Output Gasoline Y
A	5	3	5 × × × × × × × × × × × × × × × × × × ×	8
В	4	5	4	4

Maximum availability of crude A and crude B is 200 and 150 units respectively. Market requirement shows at least 100 units gasoline X and 80 units of gaslone Y. Profit from production run of process A and B are Rs 300 and Rs 400 respectively. Formulate the problem as an LPP and determine the optimum product mix